The Complete Guide to Knowledge Management

A Strategic Plan to Leverage Your Company's Intellectual Capital

EDNA PASHER AND TUVYA RONEN



John Wiley & Sons, Inc.

Contents

Acknowledge	nents	ix
Preface: Getting Started on Your Knowledge Management Journey		xi
CHAPTER 1	The Motivation toward Knowledge Management: Combining the Tactical with the Strategic	1
CHAPTER 2	Making the Business Case for Managing Intellectual Capital	15
CHAPTER 3	The Importance of Strategy in Knowledge Management	35
CHAPTER 4	The Role of Culture in a Successful Knowledge-Creating and Knowledge-Sharing Organization ²	47
CHAPTER 5	The Human Focus: Understanding and Managing Knowledge Workers	65
CHAPTER 6	Managing Interactions for Knowledge Creation and Sharing	89
CHAPTER 7	Capturing and Reusing Existing Knowledge	115
CHAPTER 8	The Customer Focus: Harnessing Customer Knowledge through Meaningful Interactions	135
CHAPTER 9	Measuring and Managing the Performance of Proper Knowledge Work	143

vii

vili	· · ·	Contents
CHAPTER 10	Innovating for a New Beginning	163
CONCLUSION	Implementing Knowledge Management— A Step-by-Step Process	179
Appendix Defining Key Terms		187
Notes	·	191
Index		197

·

.