

ORGANIZATION

Contemporary Principles and Practice

John Child

 Blackwell
Publishing

CONTENTS

Preface

PART I	THE BROAD PICTURE	1
Chapter 1	Introduction to Organization	3
Chapter 2	New Conditions, New Organization	25
PART II	NEW INTERNAL FORMS	57
Chapter 3	Simpler Structures	59
Chapter 4	Achieving Integration	79
Chapter 5	Control	111
Chapter 6	Questions of Reward	137
Chapter 7	Payment Systems	156
PART III	NEW NETWORK FORMS	177
Chapter 8	Outsourcing	179
Chapter 9	Virtual Organization	196
Chapter 10	Strategic Alliances	222
Chapter 11	Organizing across Borders	240

PART IV	EVOLVING EFFECTIVE ORGANIZATIONS	275
Chapter 12	Effecting Organizational Change	277
Chapter 13	Organizing for Learning	309
Chapter 14	Generating and Utilizing Trust	337
Chapter 15	Corporate Governance in New Organizational Forms	356
CONCLUSION		
Chapter 16	Making Sense of Organization	377
Index		404