

Mastering Global Corporate Governance

Editor

Ulrich Steger



John Wiley & Sons, Ltd

Contents

Contributors	vii
Preface and Acknowledgements	xiii
Introduction - A Roadmap for the Book	1
Part I: Global Corporate Governance - Issues, Framework and Evidence for Board Leadership	5
Ulrich Steger	
Chapter 1 Now that Everything is in Place, Does it Matter?	7
Chapter 2 How can Corporate Governance Fail?	17
Chapter 3 Shedding Some Light into the Black Box	41
Chapter 4 Managing Complexity in Global Corporate Governance	63
Chapter 5 Some Nagging Questions	81
Part II: Three Burning Questions for Boards	87

Chapter 6	The Role and Responsibilities of the CEO Peter Lorange	89
Chapter 7	Performance Evaluation of Corporate Boards and Boards of Directors Fred Neubauer and Helga Krapf	109
Chapter 8	How Governing Family Businesses is Different John Ward	135
Part III: Learning from Past Experience		169
Chapter 9	Cobra versus Commerzbank, War at the Helm of Elicore, and National Life Commented by Bill George	171
<hr/>		
	References	197
<hr/>		
	Notes	201
<hr/>		
	Index	205
<hr/>		